

# Effective Supply Chain for the Global Enterprise





#### Introduction

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#### Experience

- Business Process Analyst
- 10 years experience in AX4
- 5 years experience in D365



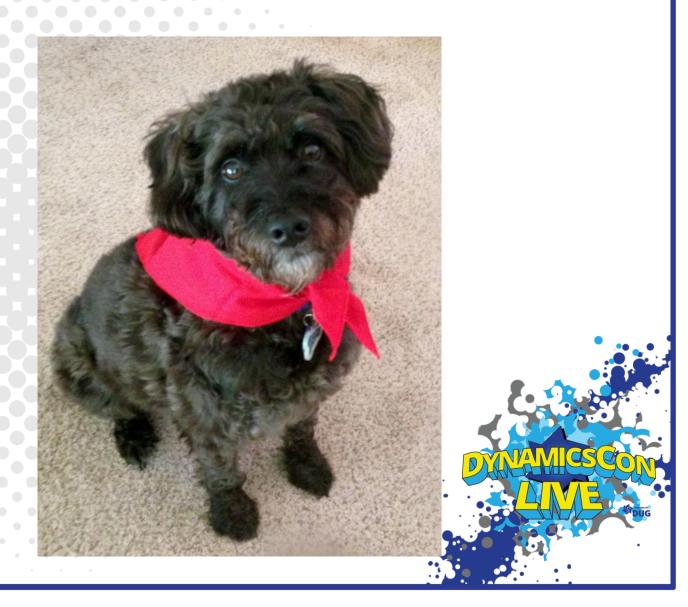


## Superhero Coworker

#### Riley

- Retired therapy dog
- Defends house from delivery drivers
- Finder of crumbs
- Very good boy





#### Company Information

- 12 Legal entities in 8 countries
  - United States, Canada, England, Germany, France, Netherlands, China, Hong Kong
- 6 Currencies
  - USD, CAD, GBP, EUR, CNY, HKD
- ~6000 Intercompany orders per year





#### Agenda

- Benefits of separate companies
- Setting up intercompany relationships
- Processing intercompany orders
- Intercompany direct delivery
- Intercompany accounting









## Organizational Hierarchies

- Company is a type of legal entity
- Operating units can divide a company into segments
  - Business unit
  - Department



Legal entity

Company

Operating unit

#### Intercompany Trading Benefits

#### Companies operating in different countries

- Financial reporting
- Taxes
- Elimination
- Transactional currency

- Regulations and compliance
- Holidays and closures
- Personnel management
- Data security

Templates and views



## Intercompany Trading Benefits

#### Companies operating in the same country

- Acquisitions
- Revenue recognition
- Distribution centers

- Tax benefits
- Legal purposes







#### Intercompany Trade Overview

- Intercompany orders allow companies to trade goods and services
- Intercompany PO automatically creates intercompany SO
  - Can also be done in reverse
- Intercompany policies determine default behavior and information flow

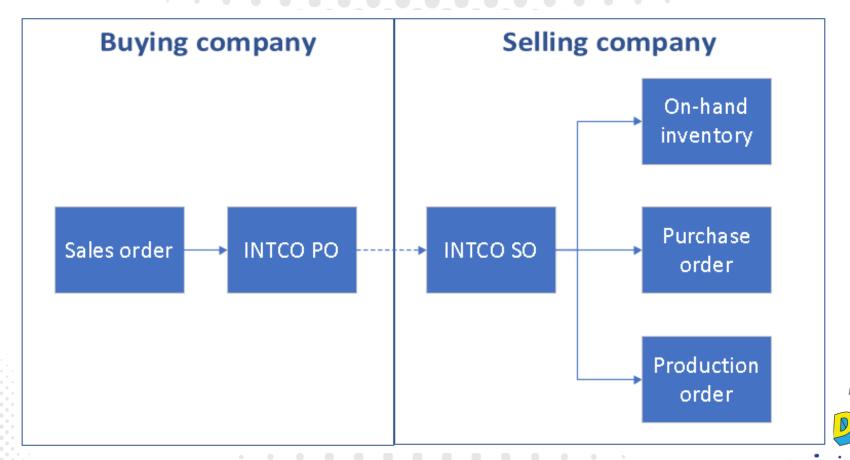
Set up trading relationship



Remove relationship		
TIVATION	PURCHASE RELATION	SALES RELATION
tive Yes	My Company	Customer company 300 ✓
	Vendor account	My account C30-000100 V

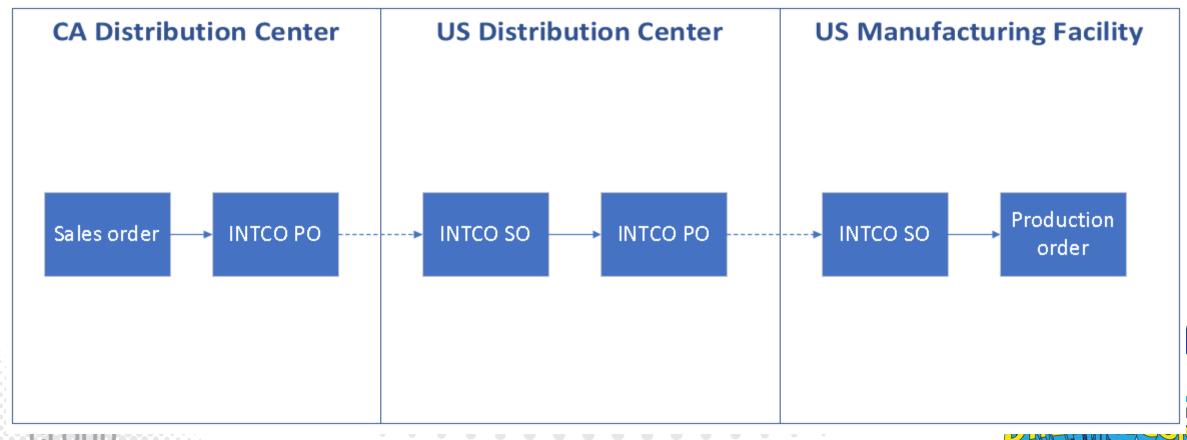


## Standard Intercompany Setup

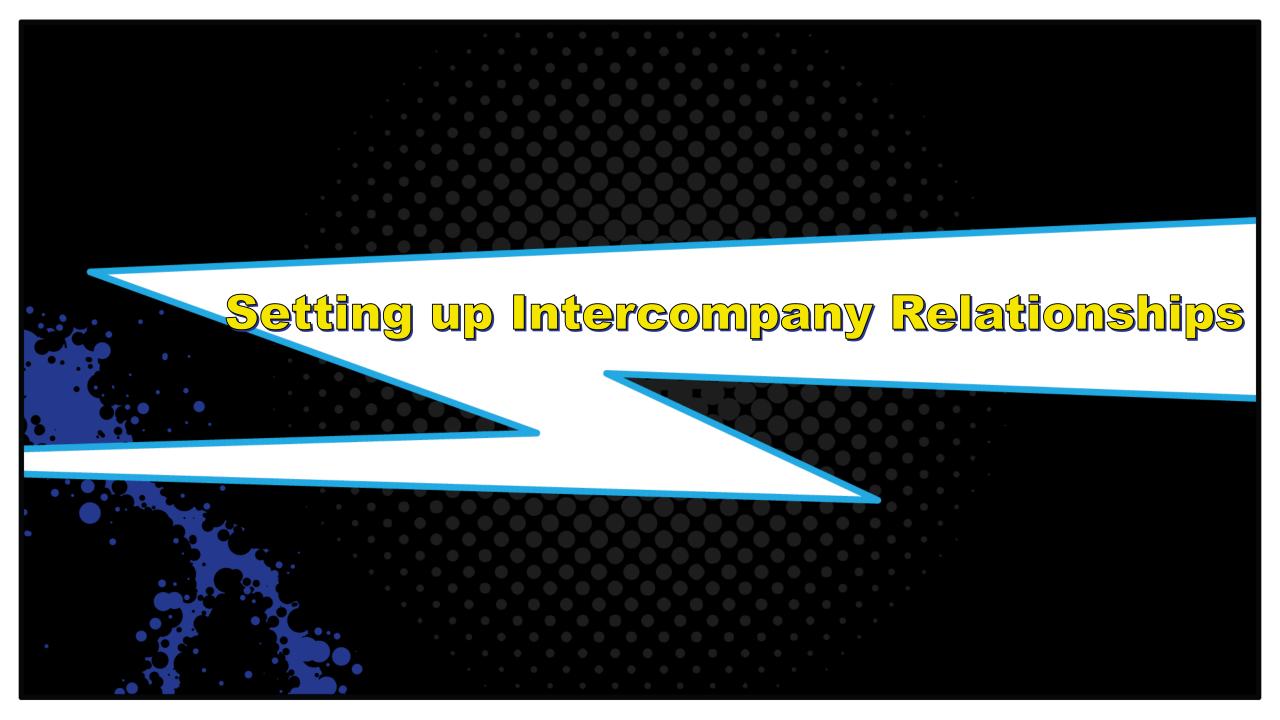




## Multiple Chain Intercompany Setup







#### Intercompany Policies

- Purchase order process parameters
  - Posting and printing documents
    - Packing slips
    - Product receipts
    - Invoices
- Purchase order price parameters
  - Ability to edit prices and discounts
- Synchronization parameters
  - Select data to synchronize



#### Set up purchase action policies

#### ORIGINAL SALES ORDER (DIRECT DELIVERY) INTERCOMPANY PURCHASE ORDER (DIRECT DELIVER)

- Print packing slip automatically

  Post invoice automatically
- Print invoice automatically

- Print product receipt automatically
- Post invoice automatically
- Print invoice automatically
- Bypass vendor invoice workflow for intercompany vendor invoices



#### Intercompany Policies

- Sales order process parameters
  - Pick list printing
- Sales order price parameters
  - Ability to edit prices and discounts
- Sales order invoice posting
  - Price used for posting
- Synchronization parameters
  - Select data to synchronize



#### Set up sales action policies

#### INTERCOMPANY CUSTOMER INVOICE POSTING

- Unit price equal to cost price
- Initiate original customer invoice posting

#### INTERCOMPANY SALES ORDER PRICES

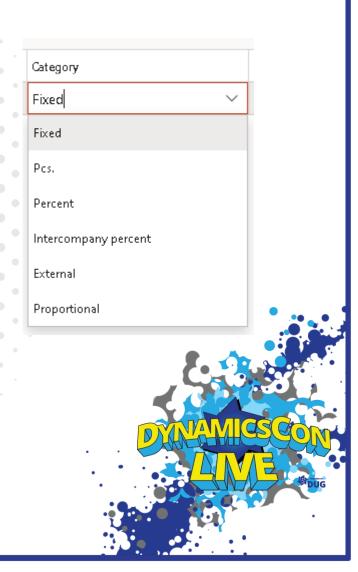
- ✓ Price and discount search
- ✓ Allow price edit
- Allow discount edit



## Intercompany Miscellaneous Charges

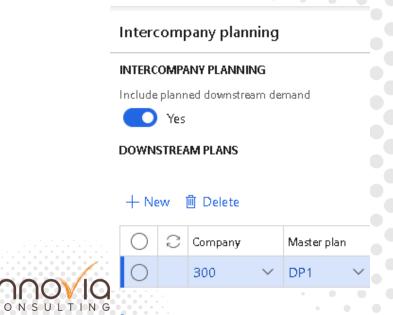
- Charges add profit to intercompany orders
  - Percentage
  - Intercompany percentage
  - Fixed





## Intercompany Planning

• Provides visibility to downstream demand in other companies

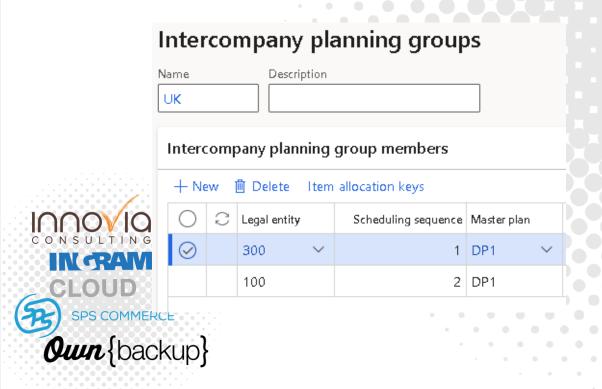


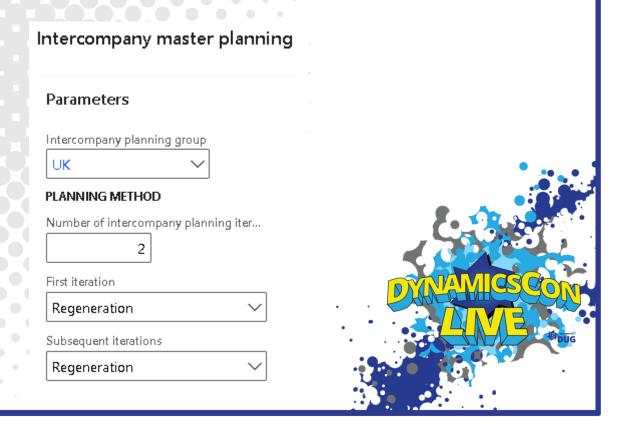
**Own** {backup}

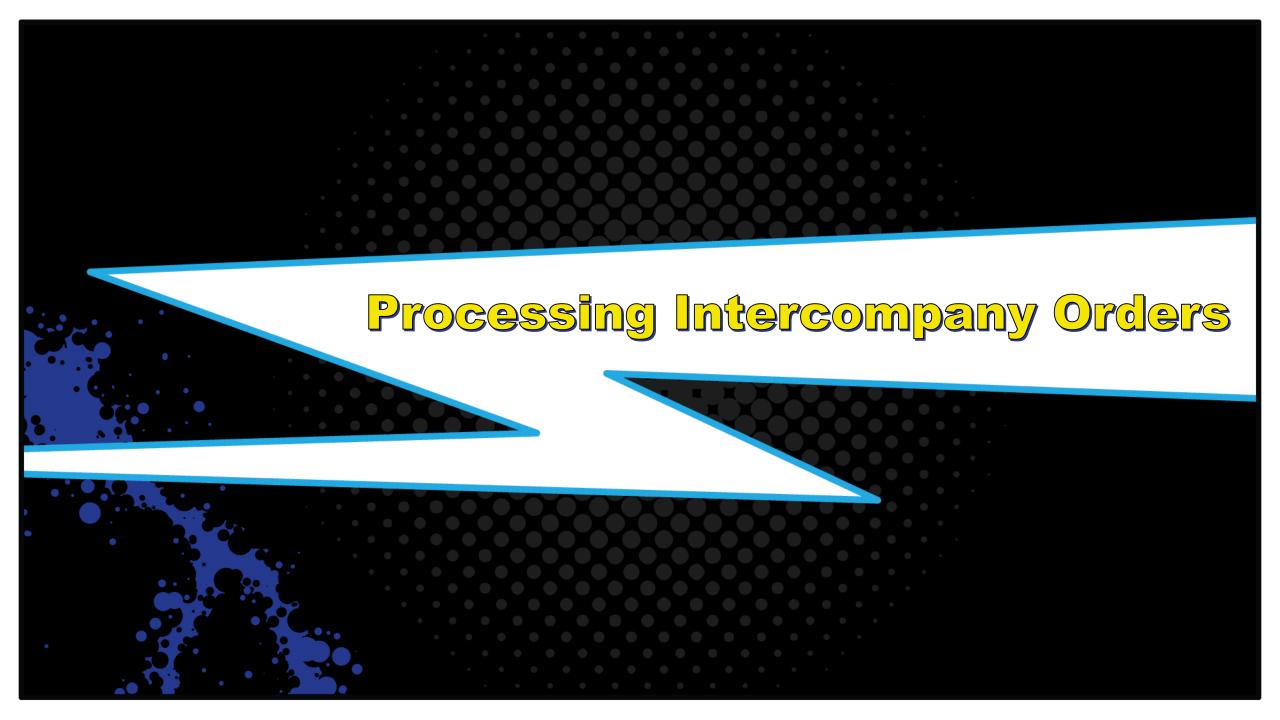
Reference $\forall$	Number	Require	Accumulated	Require ↑
On-hand		99.00	99.00	
Sales order	SO10-0072717	-2.00	97.00	6/22/2022
Sales order	SO10-0075848	-3.00	94.00	7/20/2022
Planned intercompany demand	300:MPSAAA450594	-20.00	74.00	8/26/2022
Planned purchase orders	MPSAAE424165	60.00	134.00	9/1/2022

## Intercompany Planning Groups

- Intercompany planning groups setup with scheduling sequence
- Iterations determine how many scheduling sequences to run







## Intercompany On-hand

- Confirmation of on-hand inventory in other companies
- Consider alternative options

Company	Site	Warehouse	Physical inventory	Physical reserved	Available physical	Ordered in total	Ordered reserved	Total available
100	5	51						-1.00
200	1	11				1.00	1.00	
300	2	21	5.00		5.00			5.00



#### Links and Markings

- An intercompany order is a "Linked chain"
- Link creates a marking
- Manual marking not allowed on intercompany transactions
- Link must be removed to cancel an intercompany order





Intercompany SO confirmed receipt date -> Intercompany PO confirmed delivery date

#### **Intercompany SO**

#### **DELIVERY DATE**

Delivery alternatives

Requested ship date

8/15/2022

Requested receipt date

8/25/2022

Simulate delivery dates

Confirmed ship date

11/23/2022

Confirmed receipt date

12/3/2022

Delivery date control

CTP

#### Intercompany PO

#### **DELIVERY DATE**

Delivery date

8/25/2022

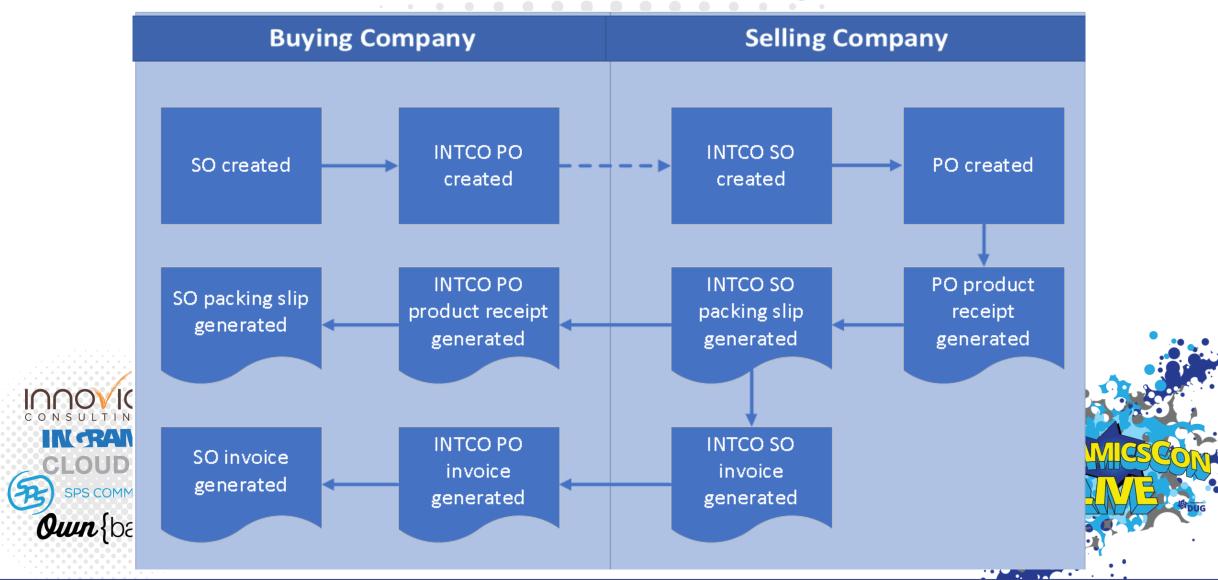
Confirmed delivery date

12/3/2022





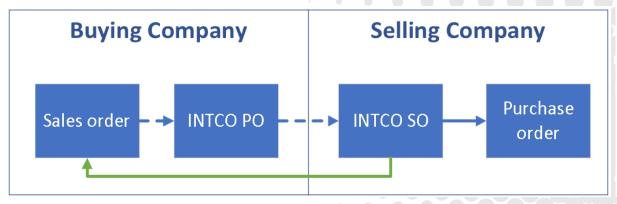
## Standard Intercompany Orders

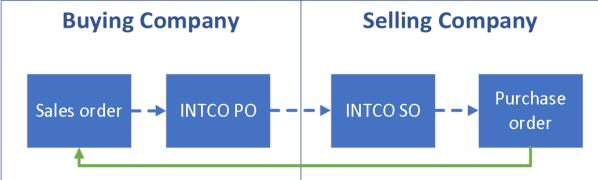




## Intercompany Direct Delivery Use Cases

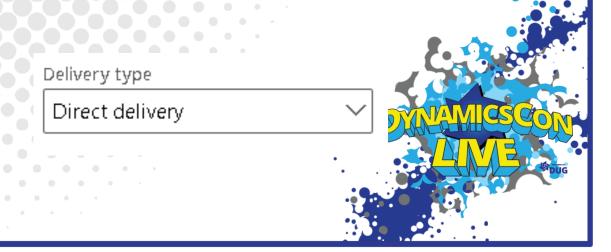
 Deliveries sent directly from selling company to customer  Deliveries sent directly from vendor to customer



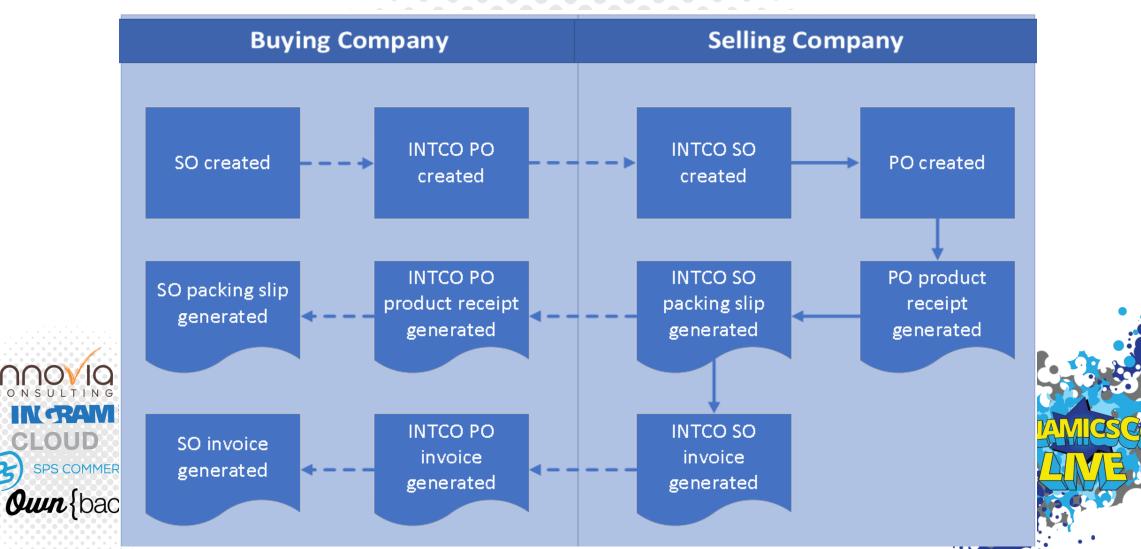




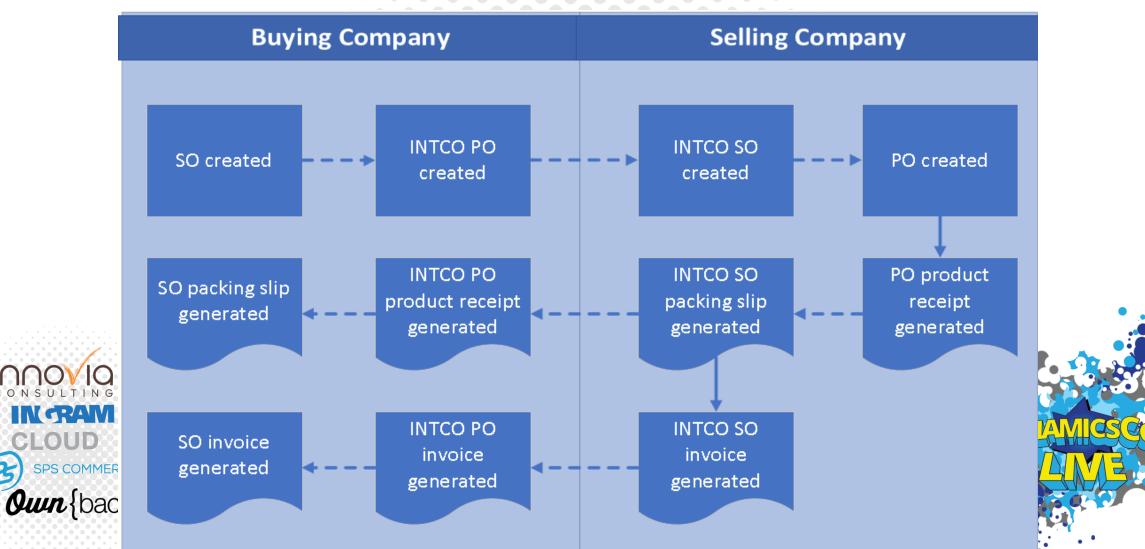
# Direct delivery Yes Direct delivery warehouse



# Intercompany Direct Delivery (Selling Company to Customer)



# Intercompany Direct Delivery (Vendor to Customer)



#### Intercompany Direct Delivery

#### Automation capabilities and benefits

- · Packing slip, product receipt, and invoice generation
- Sales order address copies to purchase order
- Purchase order confirmed delivery date copies to sales order
- Direct link between orders prevents open transactions







## Intercompany Voucher

Ledger account	Account name	Currency	Amount in transaction currency		Amount	Amount in reporting currency	Posting type
12310-	Due to/from KJL DE	EUR	-305.78		257.49	-310.62	Vendor balance
24440-	VAT Purch Input - EU (Box 2)	EUR	-55.10		46.40	-55.97	Sales Tax
20999-	A/P Clearing	GBP	25.60	25.60		30.88	Purchase, accrual
20999-	A/P Clearing	EUR	275.48	232.79		284.21	Purchase, accrual
76999-03-004-COR	Error Post	GBP	0.00		0.01	0.00	Penny difference in accounting currency
20995-	A/P - Purchase expenditure, un-invoiced	GBP	232.79	232.79		280.85	Purchase expenditure, un-invoiced
20995-	A/P - Purchase expenditure, un-invoiced	EUR	-275.48		232.79	-284.21	Purchase expenditure, un-invoiced
13400-	FG - Goods Received, Not Invoiced	GBP	-258.39		258.39	-311.73	Cost of purchased materials received
20996-	A/P - Purchase expenditure for product	GBP	-257.50		257.50	-310.66	Purchase expenditure for product
20996-	A/P - Purchase expenditure for product	EUR	305.78	257.50		310.62	Purchase expenditure for product
24420-	VAT Purch Input - Receivable	EUR	55.10	46.40		55.97	Sales Tax
13000-	FG - Inventory	GBP	257.50	257.50		310.66	Cost of purchased materials invoiced





#### Intercompany Projects

- Resources can be shared across companies
  - Agreed upon rates setup with project categories
  - Need to maintain internal rates (cost) and transfer rates (sales)
- Much more efficient than our previous process
  - Part number was used to represent labor
  - Each engineering effort was bought and sold







#### Intercompany Challenges

- More master data to manage
  - Vendors, Customers, Products, etc.
- Cost of produced items not settled when they ship
  - No easy way to reconcile across companies after month end close
- Inaccurate dates when order ships
  - · Cannot be updated after intercompany sales order has been shipped





#### Key Take Aways

- Operating units help avoid maintaining additional master data
- · Separate companies can be beneficial for many different reasons
- Intercompany policies define the intercompany relationship setup
- Intercompany planning provides visibility to downstream demand
- Direct delivery automates steps when shipping direct to customer





#### Questions





